



مجلس المناقصات والمزايا
Tender Board

Annual Report 2025





His Majesty

King Hamad bin Isa Al Khalifa

The King of the Kingdom of Bahrain



His Royal Highness

Prince Salman bin Hamad Al Khalifa

Crown Prince & Prime Minister

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H.E. The Chairman's Message



H.E. Yaser bin Ebrahim Humaidan

Chairman of the Tender Board

Continued Progress & Development in the Government Procurement System

We are pleased to present the Tender Board's Annual Report for 2025, which highlights key achievements in the oversight of government procurement processes, contributing to strengthening a procurement framework founded on the principles of transparency, governance, and equal opportunity. This report reaffirms the Board's continued role in regulating and managing government procurement processes with efficiency and effectiveness, supporting economic development in the Kingdom of Bahrain and enhancing a competitive business environment.

Guided by the comprehensive development vision of His Majesty King Hamad bin Isa Al Khalifa, the King of the Kingdom of Bahrain, and in line with the directives of His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister, aimed at reinforcing efficiency, transparency, and fiscal sustainability, the Tender Board continued throughout 2025 to develop its operational mechanisms and adopt best practices in managing government procurement. This supports evolving development priorities and enhances the efficiency of public expenditure.

We are pleased to note the continued progress achieved during the year, reflecting the effectiveness of the Board's development initiatives and its sustained focus on institutional improvement.

During 2025, government procurement activities remained strong, with **790 tenders and auctions published and 4,258 bids received from suppliers and contractors**. This reflects growing confidence in the government procurement procedures in the Kingdom of Bahrain and continued engagement from the private sector in competing for government projects and investment opportunities.

A total of **1,930 tenders and auctions were awarded** during the year, with a **total value of BHD 1.69 billion**. This enabled Purchasing Authorities to implement their developmental and operational projects in accordance with established plans and contributed to supporting economic activity and reinforcing the role of government procurement as a driver of economic growth.

The Tender Board continues to **develop the government procurement framework** to enhance its efficiency and flexibility and to ensure high standards of integrity and transparency across all stages of the procurement cycle. This is achieved through strengthening partnerships with Purchasing Authorities, suppliers, and contractors, simplifying procedures, and developing supporting systems for tendering and award processes, contributing to the delivery of more efficient and effective services to all stakeholders.

In line with the **Board's commitment to supporting SMEs, efforts continued to enhance the publication of SME-allocated tenders** through the website by introducing clearer and more user-friendly interfaces, enabling streamlined access to relevant opportunities and encouraging participation. The Board also launched a dedicated hotline to provide technical support, contributing to improving SME readiness to participate in government procurement and meet applicable requirements.

In conclusion, we extend our sincere appreciation to His Majesty King Hamad bin Isa Al Khalifa, the King of the Kingdom of Bahrain, and to His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister, for their continued support and guidance, which underpin ongoing institutional development and enhanced government performance in the Kingdom of Bahrain.

We also extend our appreciation to His Excellency the Secretary General, the members of the Tender Board, and all personnel for their dedication and commitment. We look forward to building on these achievements and continuing to strengthen the Board's role as a key pillar of the government purchases and sales system in the Kingdom.

H.E. The Secretary General's Message

Towards a More Efficient & Innovative Government Procurement System

Driven by our ongoing commitment to enhancing efficiency and transparency within the government procurement, the Tender Board is pleased to present this report, which highlights key achievements during 2025 that contributed to strengthening the government procurement environment in the Kingdom of Bahrain and enhancing the value delivered to stakeholders, including Purchasing Authorities, suppliers, and contractors. These efforts support the efficiency of public expenditure and reinforce the principles of institutional governance.

During 2025, the Tender Board continued its efforts to enhance procedural efficiency and streamline documentation processes, contributing to faster processing times and improved service quality. The Board maintained a high and consistent level of performance in response times, with **85% of requests processed within 7 days or less and 96% within 14 days or less**. This reflects sustained operational efficiency, the effectiveness of the systems in place, and the capability of the Board's personnel, reinforcing stakeholder confidence in its ability to maintain performance standards despite increased volumes and the diversity of transactions. This stability in performance reflects the impact of development initiatives implemented during the year, which contributed to improving procedures and enhancing stakeholder satisfaction within the government procurement framework.

As part of ongoing efforts to enhance institutional performance and strengthen a culture of quality and excellence, **the Board established a dedicated Development and Quality Section within its organisational structure**. The section supports continuous improvement and enhances the efficiency of procedures and services provided to stakeholders. It also contributes to embedding a culture of institutional innovation and enhancing data-driven decision-making, reflecting the Board's commitment to applying international best practices and standards across its operations. In parallel, the Board continued to strengthen its quality management framework, successfully passing the **external audit for ISO 9001:2015 certification** with no observations recorded. This reflects the effectiveness of the systems in place and the sustainability of continuous improvement practices and confirms the Board's commitment to applying international standards in quality management and delivering reliable and effective services.

In the context of advancing digital services and enhancing transparency and participation, **the Board further developed its electronic notification system by expanding sector classifications from 3 to 16**, improving the accuracy of targeted notifications. The Board also introduced notifications to alert Purchasing Authorities of approaching evaluation deadlines, supporting performance monitoring and ensuring adherence to evaluation timelines. During the year, **the Board issued more than 575,000 electronic notifications to suppliers and contractors**, strengthening transparency, enhancing communication, and encouraging fair competition in government procurement. This contributed to a **4.6% increase in participation rates** compared to the previous period, reflecting growing confidence in the Board's procedures and its transparency.

As part of developing national capabilities within Purchasing Authorities, **the Board introduced a series of specialised training programmes and workshops** aimed at strengthening the capabilities of national personnel, facilitating knowledge transfer, and enabling the efficient and effective management of government procurement processes in line with approved regulatory frameworks and international standards.

The Tender Board also received the **"Procurement Team of the Year 2025" award** at the Procurement and Supply Futures Forum, organised by the Chartered Institute of Procurement and Supply (CIPS), in recognition of the "Quality System and Documentation of Procedures and Processes" project, which reinforced the Board's commitment to applying international standards and enhancing the efficiency of government procurement operations. We take pride in this outstanding international achievement, which reflects the Board's continued commitment to institutional development and service excellence, and underscores its sustained efforts to enhance performance in line with international best practices.

In conclusion, we extend our sincere appreciation to His Majesty King Hamad bin Isa Al Khalifa, the King of the Kingdom of Bahrain, and to His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister, for their continued support and guidance in advancing institutional development and strengthening government performance in the Kingdom of Bahrain.

We also extend our appreciation to His Excellency the Chairman of the Tender Board for his continued guidance and support, and to all personnel for their dedication and commitment. We look forward to continuing efforts to strengthen the Board's role as a national model in the efficient and transparent management of government procurement, contributing to economic development and the achievement of Bahrain Economic Vision 2030.

Eng. Jamal bin Abdulaziz Al Alawi

Secretary General of the Tender Board

Vision

To be a model of institutional excellence and a customer-centric organization that maintains the efficiency and effectiveness of the tenders cycle.

Mission

Contribute to supporting the national economy through the efficient and effective governance and management of government procurements.

Values

Integrity

Achieving the highest levels of integrity through the governance of procedures and independence decisions.

Sustainability

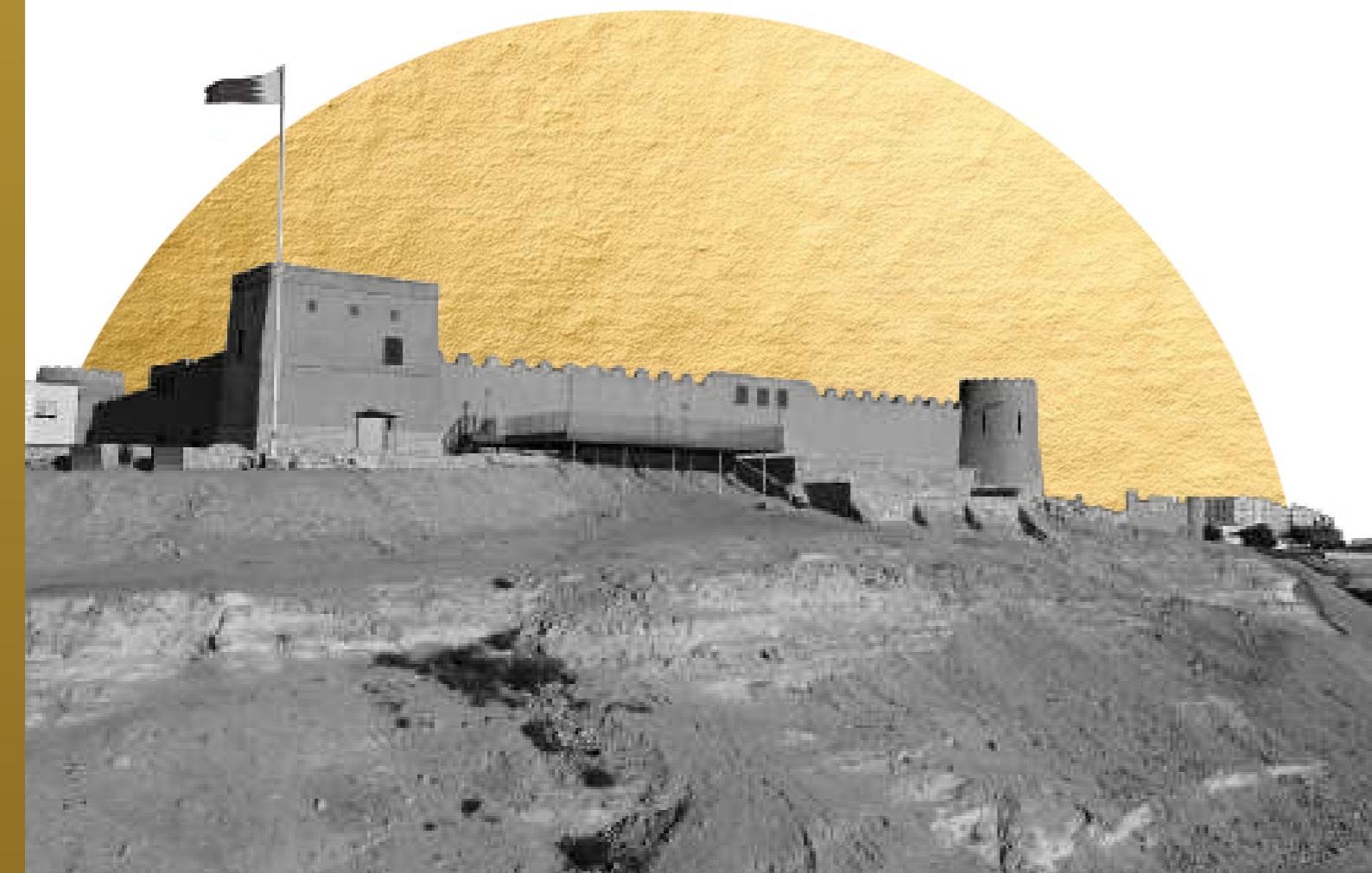
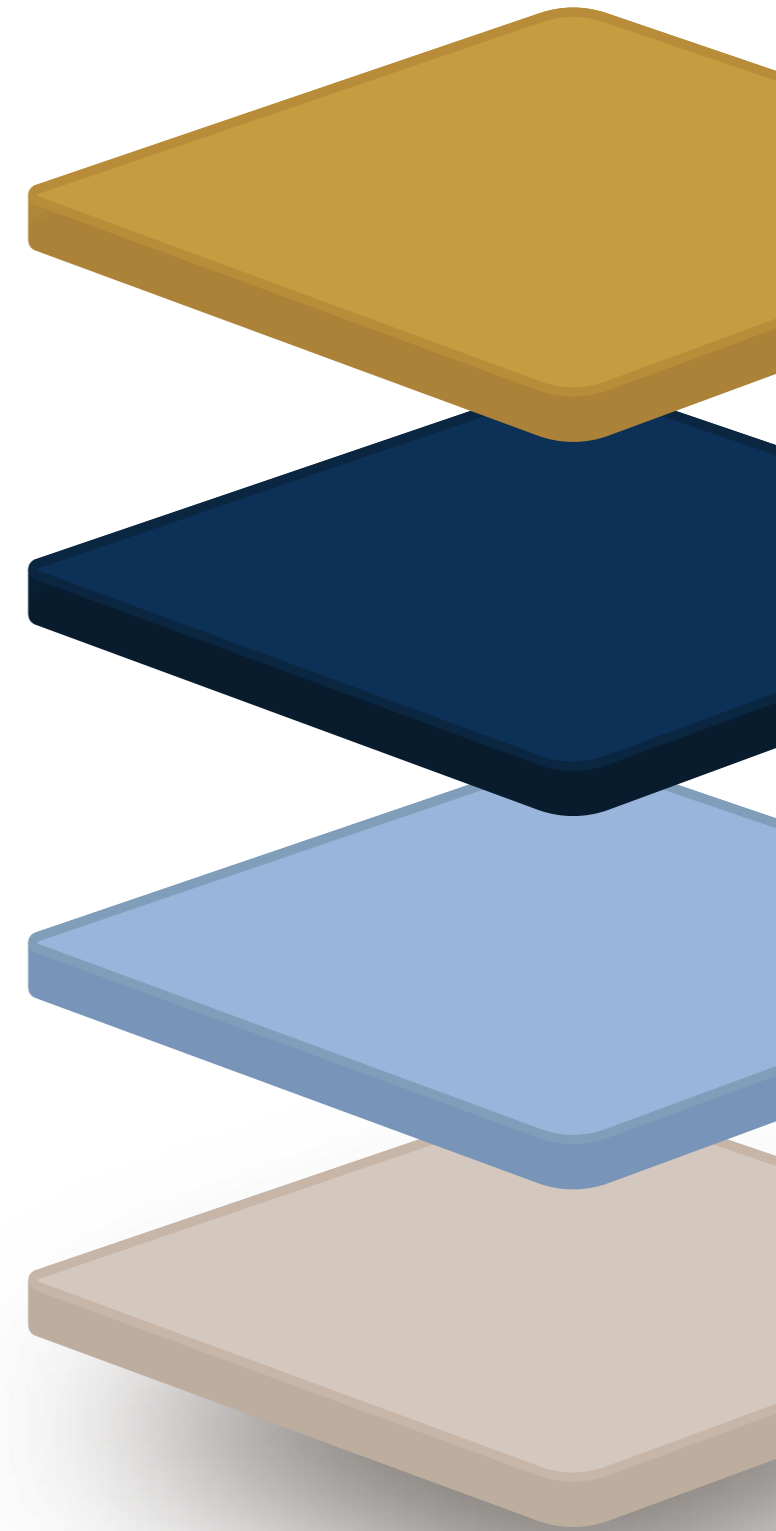
Continuity and development of policies and methods to ensure that the Tender Board is achieving its goals and objectives.

Transparency

Work in accordance with clear and announced standards and policies in all tendering processes and procedures.

Efficiency & Effectiveness

Optimal use of resources to achieve the highest levels of quality and productivity in government tenders and procurements.

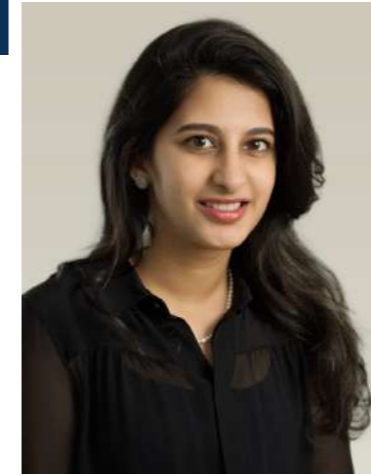


Board Members



H.E. Yaser bin Ebrahim Humaidan

Chairman of the Tender Board



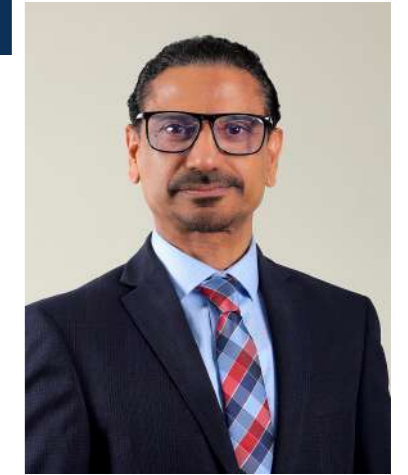
Mrs. Maryam Adnan Al Ansari

Deputy Chairman of the Tender Board



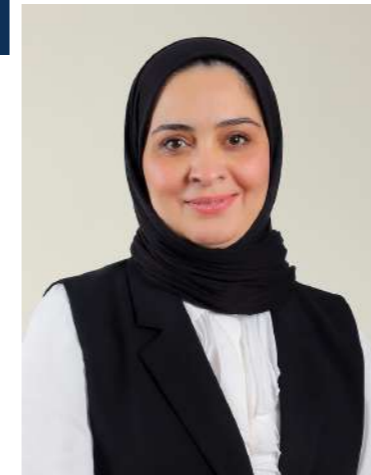
Dr. Ejla Faisal Alalawi

Board Member



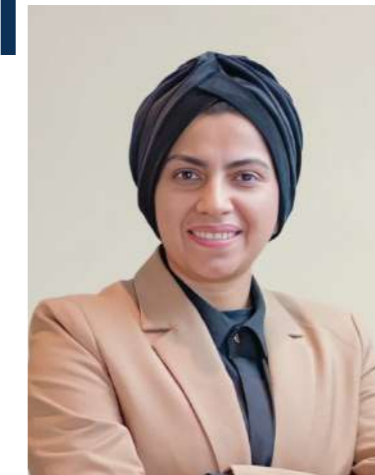
Mr. Ali Ashoor Abdullatif

Board Member



Eng. Balsam Ali Alsalman

Board Member



Mrs. Raghdan Saleh Abdurassool

Board Member



Mr. Mohammed Abdulhakeem Abdulmalek

Board Member



Eng. Lama Abbas Almahroos

Board Member



Eng. Bader Abdulhameed Albuqaishi

Board Member

2025 Operations Overview

The Tender Board continued throughout 2025 to fulfil its mandate in overseeing government procurement operations with efficiency and transparency, in accordance with the provisions of the Tender Law. During the year, **790 tenders and auctions were published, with 4,258 bids received from suppliers and contractors.** This volume of bids reflects market interest in available government opportunities and the level of competition for the projects offered.

The **total value of tenders and auctions awarded during the year reached BHD 1.69 billion.** This enabled Purchasing Authorities to implement their development and operational projects in line with the established plans. Furthermore, the electronic tendering system (eTendering) recorded an **11% increase in the number of registered suppliers and contractors, reaching a total of 13,952.** This reflects growing confidence in the Board's procedures and its role in supporting the national economy.



Meeting with H.E. the Ambassador of the United Arab Emirates to the Kingdom of Bahrain

2025 Tender and Auction Data



790

No. of Tenders/
Auctions Published



4,258

No. of
Bids Received



290

Total No. of
Reconsideration
Requests &
Grievances Handled



1,930

No. of Tenders/Auctions Overseen by the Board
(Awards, Extensions, Variation Orders, Renewals)



1.69

**Billion
Bahraini
Dinars**

Total Value of Tenders/Auctions Overseen by the Board
(Awards, Extensions, Variation Orders, Renewals)



11%

Increase in the No. of
Registered Suppliers
& Contractors



13,952

Total No. of Registered
Suppliers & Contractors



10,466

Total No. of Registered Local
Suppliers & Contractors



3,486

Total No. of
Registered International
Suppliers & Contractors

Award Values

The **total value of awards overseen by the Board during 2025 amounted to BHD 1.69 billion**, reflecting the pace of economic activity in the Kingdom of Bahrain and the continued implementation of government and development projects and services. This contributes to enhancing the quality of services delivered to citizens and residents and meeting their needs.

Total Value of Awards

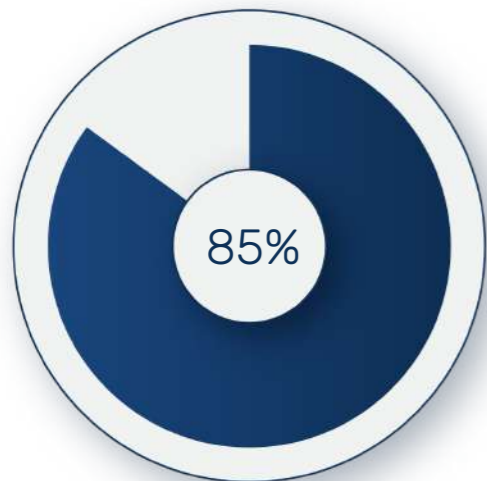
1.69

Billion Bahraini Dinars

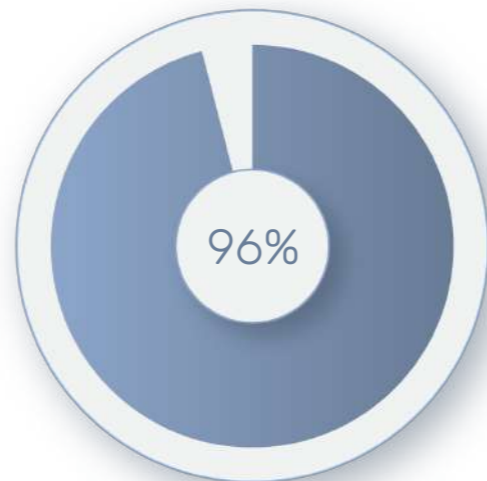
Response Time to Requests

The Tender Board continued to improve response times to requests received from Purchasing Authorities, suppliers, and contractors during 2025. The Board maintained a high level of performance, with **85% of requests processed within 7 days or less**, and **96% within 14 days or less**. This reflects sustained operational efficiency and the effectiveness of systems in place.

This performance reinforces stakeholder confidence and demonstrates the Board's capacity to maintain high performance standards despite increased operational volumes and the diversity of transactions. This further confirms the Board's continued commitment to providing timely and reliable services, within its strategic approach to developing a more efficient and transparent environment for managing government procurement operations.



Percentage of requests processed within 7 days or less



Percentage of requests processed within 14 days or less



Meeting with H.E. the Undersecretary of the Ministry of Oil

Growth in Participation

The Board's outcomes demonstrated a **notable increase in tender participation rates, rising by 4.6%** compared to the prior period. This reflects growing confidence among suppliers and contractors in the Board's procedures and its transparency.

This increase is attributed to the Board's continued efforts to develop its electronic notification system directed to suppliers and contractors, and to strengthen engagement with the private sector through awareness-raising workshops that enhance understanding of participation mechanisms. These efforts have expanded the pool of competitors and increased competitiveness, contributing to the safeguarding of public funds and the delivery of projects to a high standard in line with best practices.



4.6%

Increase in Participation

Small and Medium Sized Enterprises (SMEs)

The Board continued its efforts throughout 2025 to enable SMEs to actively participate in government procurement, in alignment with government-wide efforts aimed at strengthening their role in the national economy.

Growth in SME Participation

A total of **151 SMEs were awarded tenders and auctions, representing an 11% increase** compared to the previous year. This growth reflects the success of efforts to expand the base of SMEs participating in government procurement and to enable them to secure contractual opportunities that support their growth and sustainability.



Volume of Available Opportunities

A total of **247 government tenders and auctions were awarded to SMEs** during the year, with a **total value of BHD 52.3 million**. This value represented **9.5% of total award values**, excluding tenders of a special nature, providing these enterprises with a sustainable source of income and enhancing their competitive capability within the market.

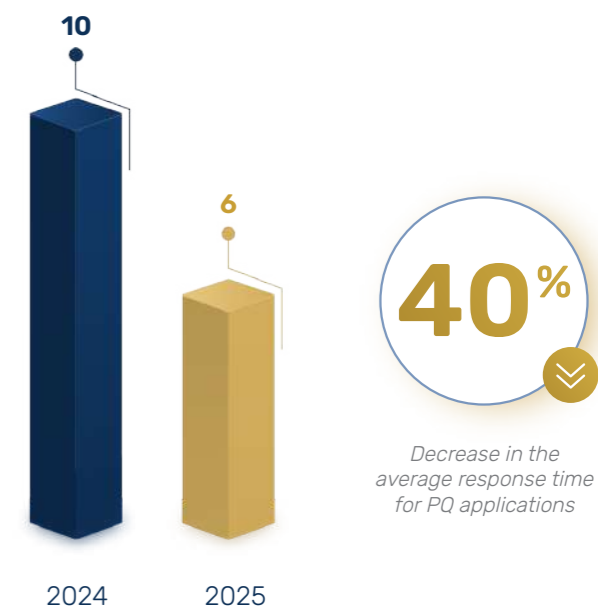


Prequalification Operations

Prequalification is a key mechanism for assessing the readiness and capability of suppliers and contractors to implement government projects prior to participation. During 2025, the Tender Board made notable progress in developing these activities, enhancing the efficiency of the government procurement system and reinforcing a business environment based on transparency and competitiveness.

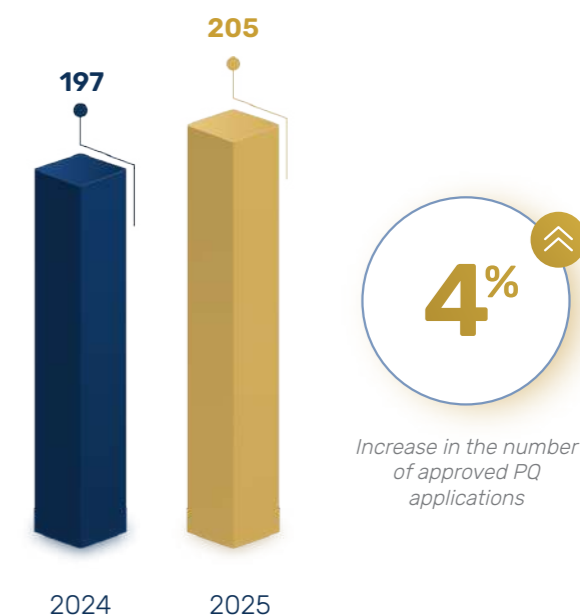
Enhancing Procedural Efficiency

Statistical indicators demonstrated a notable improvement in procedural efficiency, with the **average response time for prequalification applications reduced by 40%, from 10 days in 2024 to 6 days in 2025**. This reflects the success of efforts to streamline documentation processes and accelerate procedures, enabling suppliers and contractors to participate in the government procurement market more efficiently.



Increase in Prequalification Applications

The **number of approved prequalification applications in 2025 increased by 4% compared to 2024**, with the Board approving **205 applications versus 197 in the previous year**. This contributes to providing a broader pool of qualified suppliers and contractors and ensures that projects are awarded to entities with the required technical competence and capabilities in accordance with approved standards.



Procurement Plans

Procurement plans are a key tool for enhancing transparency and forward planning in government procurement operations, enabling suppliers and contractors to gain early visibility of the requirements of Purchasing Authorities and to prepare more effectively for participation in tenders.

Expansion of Publication Reach

During 2025, the Tender Board **published procurement plans for 69 Purchasing Authorities** as part of its ongoing efforts to enhance the efficiency, effectiveness, and transparency of government purchases and sales operations.

Enhancing Readiness and Competition

The publication of procurement plans enables suppliers and contractors to plan in advance and allocate the necessary resources, improving the quality of bids submitted and strengthening effective competition in government procurement. This early disclosure also supports Purchasing Authorities in enhancing financial and operational planning, contributing to more efficient and better-prepared procurement processes.

No. of PAs' Published Procurement Plans

69

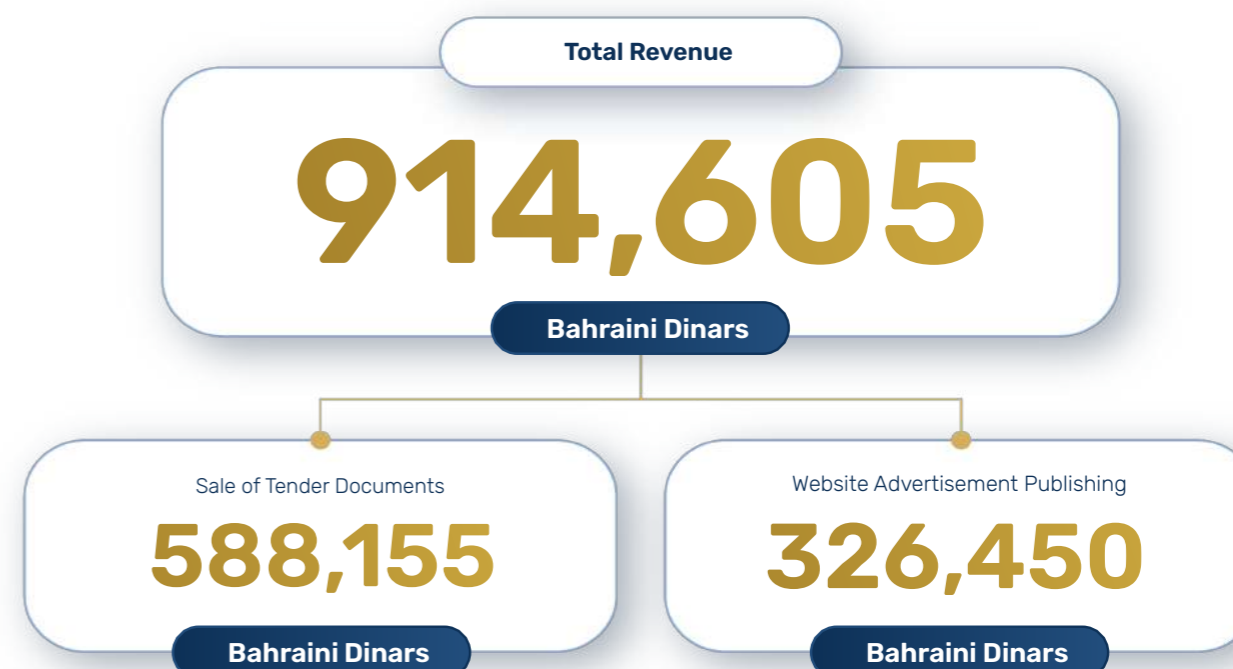
Purchasing Authorities



Site visit to the Muharraq City Development Project

Revenue Development

As part of achieving the objectives of the Fiscal Balance Program, the Tender Board generated **total revenues of BHD 914,605**. Revenues from the **sale of tender documents amounted to BHD 588,155**, while revenues from **publishing advertisements on the website amounted to BHD 326,450**.



Savings

The Board achieved **financial savings of BHD 165 million** in the budgets allocated to government procurement. This was achieved through continued efforts to encourage Purchasing Authorities to publish their tenders and auctions through the electronic tendering system (eTendering), ensuring the award of contracts to bidders offering the best terms and the lowest prices.

This contributed to a high volume of competitive bids submitted by suppliers and contractors, positively impacting the efficiency of public spending. This achievement represents a key indicator of the Board's commitment to safeguarding public funds and reinforcing the principles of transparency and integrity in government procurement operations, in line with the objectives of the Law.



Streamlining and Enhancing Procedures: An Integrated Approach to Improving Efficiency and Transparency

Development Initiatives and Key Projects

Enhancement of the Notification System to Strengthen Transparency and Participation

During the year, the Tender Board issued more than 575,000 electronic notifications to suppliers and contractors through the electronic tendering system (eTendering), reflecting the Board's commitment to direct engagement with its partners in the private sector, strengthening transparency and safeguarding rights, while encouraging active participation and increasing competitiveness in government procurement. This represents a key achievement in advancing digital services.

Issued more than
+575 Thousand
 Electronic Notifications to Suppliers & Contractors

The new notifications included alerts on newly published tenders to inform registered suppliers and contractors of available opportunities and encourage competition, as well as reminders of deadlines across all stages of the tender process, from publication to bid submission. Additional notifications were issued following bid opening and evaluation, contributing to improved compliance and the smooth progression of procedures across all stages.

The electronic notification system was further developed through the **expansion of sector classifications from 3 to 16**, enabling more precise and effective targeting of notifications. The new classifications cover a range of sectors, including agriculture, aviation, construction, consulting and audit, energy and utilities, environmental services, healthcare, information technology, government land investment, media and marketing, real estate, safety and security services, public services, supply of consumables, tourism, hospitality and events management, and transport and logistics.

Expansion of Sector Classifications

From **3** Sectors → To **16** Sectors



These enhancements strengthen the effectiveness of the government procurement cycle by providing accurate performance indicators and improving operational efficiency. They also reinforce the principles of transparency and equal opportunity, enabling suppliers and contractors to compete fairly, and support the Board's efforts to advance digital services in line with international best practices and enhance the effectiveness of the government procurement system.

Launch of the Government Procurement Guideline for Suppliers and Contractors

The Tender Board launched its first comprehensive guideline for suppliers and contractors, issued in both Arabic and English, to enhance awareness of participation mechanisms in government procurement and facilitate access to essential information. The guideline provides a comprehensive overview of procedures, requirements, conditions, rights, and preferences, reinforcing the principles of transparency and fair competition and supporting more effective, higher-quality participation in the government purchases and sales system. This contributes to enhancing the participation of suppliers and contractors, particularly SMEs, in government procurement.

- **Content of the Guideline**

The guideline outlines the key procedures and stages of participation in government procurement, from registration in the eTendering system and selection of appropriate tenders, through the submission of bids and required documentation, to the award stage and contract implementation.

It also outlines the preferences granted to SMEs and industrial establishments holding the In-Country Value certificate (Takamul), in addition to prequalification procedures and participation mechanisms. The guideline further covers the legal aspects related to the rights and obligations of suppliers and contractors, as well as the procedures for submitting grievances and requests for reconsideration across different stages of government procurement.

- **Enhancing Accessibility and Transparency**

The guideline represents a key step in simplifying information and establishing a unified reference for suppliers and contractors, particularly for new entrants seeking to access the government procurement sector. It contributes to reducing repetitive inquiries and clarifying requirements in advance, thereby improving the quality of bids submitted and enhancing the efficiency of participation.



Meeting with H.E. the CEO of Edamah

Strengthening Partner Engagement

Dedicated Point of Contact for Purchasing Authorities

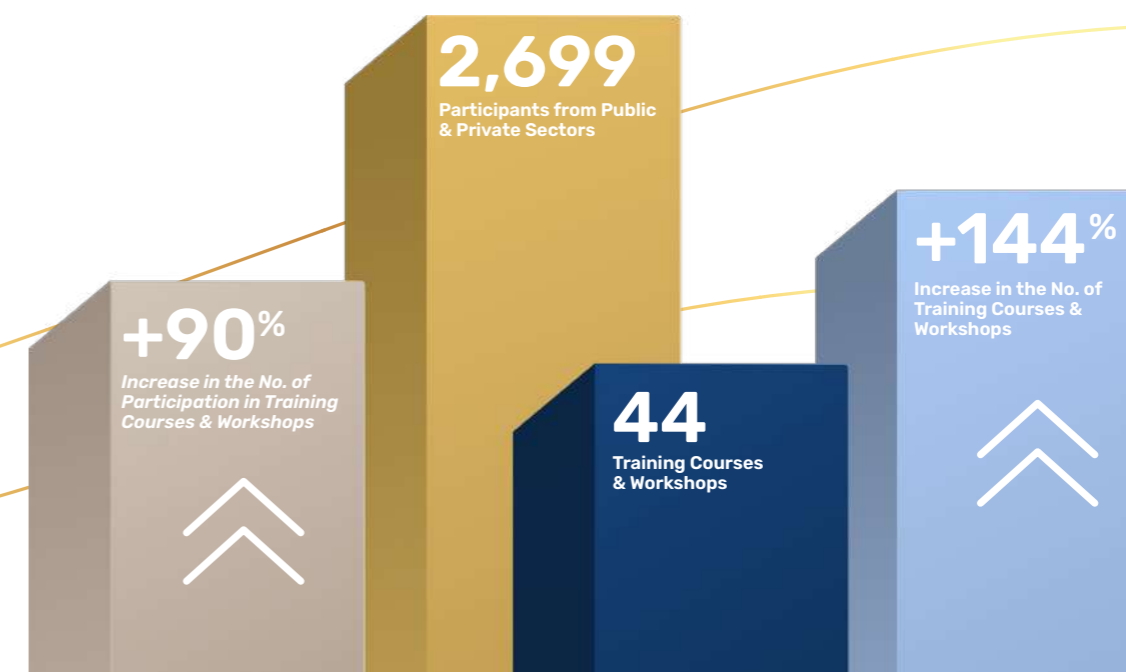
The Tender Board assigned an **account manager to each Purchasing Authority** to serve as the primary point of contact. This has improved the speed of communication, enhanced procedural efficiency, and strengthened the quality of government procurement processes. The account manager provides technical and procedural support and clarifies updated mechanisms to ensure compliance with procedures and the achievement of optimal outcomes. This initiative reflects the Board's approach to strengthening institutional partnerships with Purchasing Authorities and facilitating the exchange of information and feedback. It contributes to addressing challenges and enhancing the effectiveness of procedures across all stages of the procurement process.

Enhancing Institutional Collaboration with Purchasing Authorities

As part of strengthening institutional collaboration, **the Board conducted visits to several Purchasing Authorities** to reinforce cooperation and direct engagement. These visits provided an opportunity to identify key challenges faced by Purchasing Authorities in government procurement procedures and to discuss appropriate solutions in line with applicable legal and regulatory frameworks. These visits supported a better understanding of the needs of Purchasing Authorities and facilitated the exchange of expertise and best practices in government procurement. They also contributed to clarifying relevant procedures and controls, thereby improving operational efficiency, developing procurement processes, and strengthening compliance and governance across all stages.

Enhancing Partner Capabilities, Training, and Awareness in the Government Procurement System

As part of the Board's commitment to enhancing the efficiency of the government procurement system, developing the capabilities of personnel within Purchasing Authorities subject to the Tender Law, and supporting suppliers and contractors, training programmes and specialised workshops recorded significant growth compared to 2024. The Tender Board delivered **44 training programmes and workshops**, with the **participation of 2,699 participants from the public and private sectors**, as part of its efforts to strengthen engagement with relevant stakeholders. The **number of programmes increased by approximately 144%**, while **participation increased by approximately 90%**. This reflects growing demand for the Board's programmes and their importance in supporting the government procurement system.





Participating in a session with the Organisation for Economic Co-operation and Development (OECD)



Meeting with H.E. the Undersecretary of the Ministry of Foreign Affairs

Introduction of Specialised Training Programmes to Strengthen the Capabilities of Purchasing Authorities

As part of its efforts to develop the government procurement system and enhance the efficiency of Purchasing Authorities, the Board introduced, for the first time, a **series of specialised training programmes and workshops**. These initiatives aim to transfer knowledge, strengthen national capabilities, and enable personnel to manage procurement processes efficiently and effectively, in line with regulatory frameworks and international best practices. The following are key programmes introduced in this context:

- **Workshop for Chairs and Deputy Chairs of Internal Procurement Committees**

As part of its capacity-building efforts, the Board organised its first **virtual workshop for Chairs and Deputy Chairs of internal procurement committees within Purchasing Authorities**. The workshop aimed to strengthen their capabilities in managing internal procurement processes and coordinating with the Board, while facilitating the exchange of best practices in planning, monitoring, and oversight of tender procedures. This contributes to improving institutional performance, ensuring timely procedures, and reinforcing a culture of transparency and efficiency across Purchasing Authorities.

- **Enhancing the Capacity of Purchasing Authorities in Government Procurement Procedures**

The Board delivered a **virtual training workshop for Purchasing Authorities** to clarify the process for submitting tender and auction requests through the eTendering system and the applicable controls, ensuring the accuracy of submissions and their compliance with the Law, its Implementing Regulations, and the circulars and decisions issued by the Board. A specialised training workshop on the preparation of tender documents was also delivered by the Board, aimed at enhancing the capacity of Purchasing Authorities to develop documentation in accordance with approved regulatory requirements. This contributes to accelerating the processing of requests and improving the quality of outputs.

Accreditation of Evaluation Committee Members

As part of the Board's strategy to enhance the efficiency of specialists within Purchasing Authorities, the Tender Board **accredited 539 employees as qualified members of tender evaluation committees** across entities subject to the Tender Law, representing an **increase of 90.4% compared to 2024**. Accredited individuals were granted certification by the Board, enabling them to serve as qualified and approved members of tender and auction evaluation committees. This accreditation followed the successful completion of a specialised training programme developed by the Board to qualify candidates for membership in evaluation committees, ensuring the proper application of the procedures and provisions of the Law.

539

No. of Employees Accredited as Qualified Members of Evaluation Committee

+90.4%

Increase of Accredited Members

Specialised Training Programme for Customs Affairs Personnel at the Ministry of Interior

The Board delivered a dedicated training programme for personnel from **Customs Affairs at the Ministry of Interior**, focusing on evaluation, award, and negotiation procedures in accordance with applicable legal and regulatory frameworks. The programme also aimed to improve the quality of submissions and streamline workflow processes.

This contributes to strengthening compliance with applicable regulations and controls among Purchasing Authorities and reinforcing the principles of fairness and equal opportunity, with a positive impact on the efficiency, quality, and sustainability of government project implementation.

Specialised Workshop for Members of the American Chamber of Commerce in Bahrain (AmCham)

The Board organised a dedicated workshop for members of the **American Chamber of Commerce in Bahrain (AmCham)**, focusing on submission mechanisms, data analysis, and the rights of participants in government procurement. The workshop provided participants with the opportunity to review best practices for electronic bid submission and to engage with the Board's specialists to gain a clear understanding of procedural and technical requirements. This initiative contributes to enhancing the readiness of companies, enabling effective participation, and strengthening transparency in government procurement processes.



Highlights from the Workshop for members of the American Chamber of Commerce in Bahrain (AmCham)

Strengthening Cooperation with the United Arab Emirates

The Tender Board continued its efforts to strengthen regional cooperation with the Gulf Cooperation Council countries through a meeting with the **Embassy of the United Arab Emirates** in the Kingdom of Bahrain, reflecting the depth of bilateral relations and the shared commitment to developing areas of mutual interest. The meeting aimed to enhance coordination and the exchange of expertise in government procurement and tender management, supporting institutional integration and the achievement of shared objectives.

Recognition of the Board's Experience in Transparency and Integrity at the OECD Forum

As part of the Board's efforts to benefit from international experience and to further develop institutional practices related to governance and trust in the government procurement environment, the Board participated in a specialised session organised by the **Organisation for Economic Co-operation and Development (OECD)** on integrity in the public sector. During the session, the Board presented the Kingdom of Bahrain's experience in strengthening the principles of transparency and integrity within the government procurement system. The participation focused on the role of the eTendering system in enhancing transparency through the availability of information and the publication of tender data and award results to the public, supporting fairness and equal opportunity among suppliers and contractors. It also highlighted the legislative and regulatory frameworks adopted by the Board to ensure the integrity of procedures, including governance controls, the accreditation of evaluation committee members, and adherence to professional codes of conduct.



International Accreditation in Procurement Ethics from the Chartered Institute of Procurement and Supply (CIPS)

For the fourth consecutive year, personnel of the Tender Board obtained the **Procurement Ethics Accreditation for Organisations** issued by the Chartered Institute of Procurement and Supply (CIPS). This reflects the Board's commitment to continuous professional development and to strengthening ethical practices in government procurement. The accreditation programme covers three core areas: environmentally responsible procurement, the prevention of fraud, bribery, and corruption, and human rights in supply chains. Obtaining the certification requires the successful completion of specialised assessments in each area, ensuring that personnel are equipped with current international standards and practices in these fields. This international accreditation reinforces the Board's application of standards of integrity, transparency, and sustainability in government procurement. It also reflects the Board's commitment to developing the capabilities of its personnel in line with international best practices, contributing to strengthening a culture of professionalism and accountability and enhancing stakeholder confidence in the integrity of competitive processes.

SME Support Initiatives

The Board continued to strengthen its role in supporting SMEs as a key component of the national economy. Key initiatives included:



Enhancing the Accessibility of Published Tenders Allocated for SMEs

The Board continued to develop mechanisms for advertising tenders allocated for SMEs through its website by enhancing the accessibility of these published tenders through clearer and more user-friendly interfaces, enabling faster access to relevant opportunities.

This development aims to improve user experience and enhance transparency through the provision of updated and structured information and data, enabling SMEs to access information in a timely manner and facilitating participation.



Launch of a Dedicated Technical Support Hotline

The Board launched a dedicated hotline service to provide technical support to SMEs in participating in government procurement. The service provides technical and procedural guidance and clarifies relevant requirements and processes.

This contributes to strengthening the capacity and readiness of SMEs to submit compliant bids, supporting increased participation in government procurement.



Expanding SME Participation in Government Procurement

During 2025, the Tender Board continued its efforts to support and empower SMEs by delivering an awareness workshop for Purchasing Authorities on the initiative to allocate tenders and auctions to SMEs. The workshop contributed to enhancing awareness among Purchasing Authorities of the mechanisms for issuing SME-allocated tenders and clarifying the related implementation procedures.

This supports the expansion of SME participation in government procurement and contributes to their growth and sustainability. These initiatives form part of the Board's ongoing efforts to foster an enabling and supportive business environment and to strengthen the role of SMEs in competitiveness and economic sustainability.

Legislation

In line with its commitment to strengthening transparency, efficiency, and governance in government purchases and sales procedures, the Tender Board continued its efforts to develop the regulatory framework governing its operations during 2025. In this context, **the Board issued three regulatory circulars** aimed at strengthening institutional discipline and enhancing the quality of performance.

A circular was issued to regulate the mechanism for notifying the Board of cases of non-compliance and underperformance by suppliers and contractors, contributing to strengthening contractual compliance and ensuring that appropriate measures are taken. **Another circular was issued on the qualification of evaluation committee members within Purchasing Authorities**, aimed at enabling government personnel to develop a clear understanding of procedures, legal provisions, and circulars issued by the Board. This supports proper application and improves the quality of submissions, contributing to faster processing of requests, reducing the need for reprocessing, and shortening tender timelines.

In addition, **the Board issued a circular defining the authorities of signatories responsible for submitting tender and auction-related requests and receiving official correspondence from the Board**. This enhances clarity of responsibilities and the integrity of formal procedures. These updates reflect the Board's continued commitment to strengthening institutional practices and enhancing integrity, transparency, and equal opportunity across all stages of government procurement procedures.



Internal Meeting of General Secretariat officials at the Tender Board

Year in Review

“Procurement Team of the Year 2025” Award

The Tender Board received the “**Procurement Team of the Year 2025**” award at the Future of Procurement and Supply Chain Forum, organised by the Chartered Institute of Procurement and Supply (CIPS). The award was granted in recognition of the “Quality Management System and Process Documentation” project, which strengthened the Board’s application of international standards and enhanced the efficiency of government procurement operations.

This achievement reflects the Board’s continued efforts in institutional development and continuous improvement.



Efficiency and Effectiveness of the Quality Management System



In 2025, the Tender Board continued to reinforce its institutional commitment to quality and excellence standards by successfully passing the external audit for **ISO 9001:2015 certification in its Quality Management System**, with no observations recorded. This reflects the efficiency and effectiveness of the system in place and the sustainability of continuous improvement practices. This outcome confirms the Board’s commitment to applying international standards in quality management, enhancing institutional performance, and supporting the delivery of reliable and effective services to its stakeholders, including Purchasing Authorities, suppliers, and contractors, in alignment with Bahrain Economic Vision 2030.



Institutionalising Quality and Development Functions to Enhance Efficiency

The Tender Board established a **Development and Quality Section** within its organisational structure to strengthen institutional performance and improve the efficiency of processes and procedures, enabling the delivery of high-quality and sustainable services to Purchasing Authorities, suppliers, and contractors. The Section also contributes to embedding a culture of quality and institutional excellence and supports data-driven decision-making. This reflects the Board’s commitment to applying international best practices and standards across its operations and ensures the continued development of processes and the enhancement of service delivery.

